# HKSCOn 

## HKScan Corporation Q2 Interim Report 8 August 2008

CEO Kai Seikku

Investor briefing 8 August2008

## HKScan Corporation

|  | Q2/ | Q2/ | Q1-Q2/ | Q1-Q2/ | 2007 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales, EUR million | $\mathbf{2 0 0 8}$ | 2007 | $\mathbf{2 0 0 8}$ | 2007 |  |  |
| EBIT, EUR million | $\mathbf{5 9 1 . 9}$ | 524.3 | $\mathbf{1}$ | $\mathbf{1 0 2 . 0}$ | 1022.9 | $\mathbf{2} 107.3$ |
| EBIT margin, \% | $\mathbf{4 . 4}$ | 15.1 | $\mathbf{1 0 . 5}$ | 24.3 | 55.3 |  |
| Profit / loss before taxes | $\mathbf{- 2 . 3}$ | 2.9 | $\mathbf{1 . 0}$ | 2.4 | $\mathbf{2 . 6}$ |  |
| Earnings per share | $\mathbf{- 0 . 0 9}$ | 0.22 | $\mathbf{- 0 . 1 1}$ | 0.32 | $\mathbf{0 . 7 2}$ |  |
|  |  |  |  |  |  |  |

- Second-quarter EBTT in Finland and Poland was eroded by high changeover costs and writedowns, pushing the first half of year into the red.
- The cost structure in Finland is clearly leaner after the restructuring.
- The pork market cycle will turn around in the latter half of the year.
- The ongoing difficult situation in the pork market eroded the company's performance in all market areas.
- In addition to the high costs of raw materials, the rising prices of power and fuels also took their toll on performance.
- The price increases implemented were yet insufficient.


## Breakdown of net sales and EBIT Q2/2008

Net sales EUR 591.9m


EBIT EUR 4.4m


* shares calculated excluding Group administration costs


## Breakdown of net sales and EBTT Q1-Q2/2008

Net sales EUR 1 102. Om
EBIT EUR 10.5m


* shares calculated excluding Group administration costs


## Quarterly EBrT* development



## Market area: Finland

|  | Q2/ | Q2/ | Q1-Q2/ | Q1-Q2/ | 2007 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net sales, EUR million | $\mathbf{2 0 0 8}$ | 2007 | $\mathbf{2 0 0 8}$ | 2007 | $\mathbf{6 7 4 . 3}$ |
| EBIT, EUR million | $\mathbf{1 9 4 . 5}$ | 171.2 | $\mathbf{3 5 9 . 5}$ | 326.7 | $\mathbf{2 2 . 8}$ |
| EBTT margin, \% | $\mathbf{- 0 . 5}$ | 5.6 | $\mathbf{3 . 5}$ | 12.9 | $\mathbf{3 . 4}$ |

- Industrial restructuring in Finland completed. Good delivery reliability restored. New structure enables steady future development with a leaner cost structure.
- Losses in the meat business in Finland rose from Q1.
- Higher costs could not be passed on to sales prices to a sufficient degree.
- High frozen meat stores were destocked despite the poor market situation.
- The extensive final restructuring expenditure and the last cost overlaps were recognised in the review period.
- The poultry business delivered a fair performance.
- Sourcing agreement with Saarioinen on chicken raw materials, activities are to commence in October-November 2008.


## Market area: Sweden

|  | Q2/ | Q2/ | Q1-Q2/ | Q1-Q2/ | 2007 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales, EUR million | 2008 | 2007 | 2008 | 2007 | 2.0 | 111.9 |
| EBIT, EUR million | 305.0 | 272.5 | 562.4 | 537.0 | 6.1 | 23.0 |
| EBTT margin, \% | 3.3 | 6.4 | 3.9 | 2.1 |  |  |

- Business in Sweden still saw pressure from the difficult international pork market situation. The price hikes implemented have not been enough to shore up profitability.
- Profitability remained low in exports and industrial sales during the review period.
- Targets were failed in processed meats.
- The extension at the Swinoujscie bacon plant was completed and steps taken to transfer slaughtering operations from Uppsala.


## Market area: the Baltics

| Q2/ | Q2/ | Q1-Q2/ | Q1-Q2/ |  |
| ---: | ---: | ---: | :---: | ---: |
| 2008 | 2007 | $\mathbf{2 0 0 8}$ | 2007 | $\mathbf{1 4 5 . 3}$ |
| $\mathbf{4 3 . 0}$ | 37.9 | $\mathbf{8 1 . 0}$ | 69.7 | $\mathbf{1 4 5 . 3}$ |
| $\mathbf{2 . 7}$ | 3.9 | $\mathbf{4 . 2}$ | 6.4 | $\mathbf{1 0 . 7}$ |
| $\mathbf{6 . 4}$ | 10.3 | $\mathbf{5 . 1}$ | 9.2 | $\mathbf{7 . 4}$ |

- Q2 in the Baltics was largely in line with Q1.
- Sales continued to see positive development, operational costs were kept under control and performance overall was in line with target.
- The difficult situation in the international pork market undermined the profitability of local raw material production.
- Ekseko ran at a loss in the second quarter as well.
- Tallegg was reasonably successful at balancing prices and expenditure.
- The slowdown in the national economies is an uncertainty factor.
- Further shakeouts can be expected in the industry.


## Market area: Poland

| *) | Q2/ | Q2/ | Q1-Q2/ | Q1-Q2/ | 2007 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net sales, EUR million | 2008 | 2007 | 2008 | 2007 | 220.9 |
| EBIT, EUR million | 69.3 | 54.7 | 130.4 | 106.6 | 2.7 |
| - EBTT margin, \% | -0.2 | 1.1 | 0.7 | 2.2 | $\mathbf{2}$ |

*) The figures represent HKScan's share (50\%) of the Sokolów Group's figures.

- Sokolów's meat and processed meat and convenience food business mostly performed in line with targets.
- Problems in Poland centred on primary production company AgroSokolów, where substantial writedowns were taken in the period under review.
- Pozmeat remained in the red but its losses declined markedly.


## HKScan income statement

| (EUR million) | $\begin{array}{r} \text { Q2/ } \\ 2008 \end{array}$ | $\begin{gathered} \text { Q2/ } \\ 2007 \end{gathered}$ | $\begin{array}{r} \text { Q1-Q2/ } \\ 2008 \end{array}$ | $\begin{array}{r} \text { Q1-Q2/ } \\ 2007 \end{array}$ | 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 591.9 | 524.3 | 1102.0 | 1022.9 | 2107.3 |
| EBIT | 4.4 | 15.1 | 10.5 | 24.3 | 55.3 |
| - \%of net sales | 0.7 | 2.9 | 1.0 | 2.4 | 2.6 |
| Share of associates' results | 0.4 | -0.2 | 0.5 | 0.4 | 0.4 |
| Net financial income (expenses) | -7.0 | -4.4 | -13.3 | -8.6 | -19.4 |
| Profit / loss before taxes | -2.3 | 10.5 | -2.4 | 16.1 | 36.3 |
| - \%of net sales | -0.4 | 2.0 | -0.2 | 1.6 | 1.7 |
| Income taxes | -0.7 | -1.5 | -1.3 | -3.0 | -6.8 |
| Profit / loss for the period | -2.9 | 9.1 | -3.7 | 13.1 | 29.5 |
| Profit / loss attributable to: |  |  |  |  |  |
| Equity holders of the parent | -3.3 | 8.6 | -4.3 | 12.1 | 27.8 |
| Minority interests | 0.4 | 0.5 | 0.6 | 1.0 | 1.7 |
| Total | -2.9 | 9.1 | -3.7 | 13.1 | 29.5 |
| EPS, EUR undiluted / diluted | -0.09 | 0.22 | -0.11 | 0.32 | 0.72 |
| K. Seikku 08.08.2008 10 |  |  |  |  |  |

## Consolidated balance sheet at 30 J un 2008

## (EUR million)

## ASSETS

| Non-current assets |  |  |  |
| :--- | ---: | ---: | ---: |
| Intangible assets | $\mathbf{6 4 . 9}$ | 18.4 | 65.5 |
| Goodwill | $\mathbf{8 5 . 0}$ | 105.9 | 85.1 |
| Tangible assets | $\mathbf{5 0 2 . 1}$ | 460.6 | 476.6 |
| Shares in associates | $\mathbf{2 1 . 5}$ | 16.8 | 20.3 |
| Trade and other receivables | $\mathbf{1 5 . 8}$ | 11.0 | 18.0 |
| Available-for-sale investments | $\mathbf{1 1 . 4}$ | 11.7 | 11.4 |
| Deferred tax asset | $\mathbf{8 . 3}$ | 2.7 | 8.3 |
| Total non-current assets | $\mathbf{7 0 8 . 9}$ | 627.0 | 685.1 |
| Current assets | $\mathbf{1 4 0 . 8}$ | 139.3 | 140.2 |
| Inventories | $\mathbf{2 2 9 . 1}$ | 272.3 | 244.9 |
| Trade and other receivables | $\mathbf{6 . 0}$ | 2.5 | 2.5 |
| Income tax receivable | $\mathbf{3 . 6}$ | 3.7 | 3.7 |
| Other financial assets | $\mathbf{4 7 . 5}$ | 29.7 | 53.2 |
| Cash and cash equivalents | $\mathbf{4 2 7 . 0}$ | 447.5 | 444.5 |
| Total current assets | $\mathbf{1 3 5 . 9}$ | 1074.5 | 1129.6 |
| TOTAL ASsETS |  |  |  |

## Consolidated balance sheet at 30 J un 2008

## (EUR million)

## EQUITY AND LIABILITIES

| Equity attributable to equity holders of the parent | 319.2 | 313.4 | 328.5 |
| :---: | :---: | :---: | :---: |
| Minority interest | 2.4 | 2.3 | 2.9 |
| Total equity | 321.6 | 315.7 | 331.5 |
| Deferred tax liability | 35.3 | 18.3 | 34.0 |
| Non-current interest-bearing liabilities | 429.8 | 445.1 | 421.6 |
| Non-current non-interest bearing liabilities | 6.3 | 6.2 | 6.9 |
| Pension obligations | 3.1 | 5.1 | 4.7 |
| Provisions | 0.2 | 2.9 | 0.0 |
| Non-current liabilities | 474.7 | 477.6 | 467.2 |
| Current interest-bearing liabilities | 120.0 | 82.8 | 92.9 |
| Trade and other payables | 218.0 | 197.4 | 236.6 |
| Income tax liability | 0.1 | 0.0 | 0.1 |
| Current provisions | 1.4 | 0.9 | 1.3 |
| Current liabilities | 339.5 | 281.2 | 330.9 |
| EQUITY AND LIABILITIES | 1135.9 | 1074.5 | 1129.6 |

## Cash flow statement

(EUR million) 1 1-6/2008 $1-6 / 2007$ 1-12/2007
Operating activities

| EBIT and depreciation <br> (incl. adj ustment items) | $\mathbf{3 2 . 4}$ | 43.8 | $\mathbf{9 7 . 2}$ |
| :--- | ---: | ---: | ---: |
| Change in working capital | $\mathbf{2 . 0}$ | -24.1 | $\mathbf{5 0 . 1}$ |
| Financial income and expenses | $\mathbf{- 1 3 . 3}$ | -8.6 | $\mathbf{- 1 9 . 3}$ |
| Taxes | $\mathbf{- 1 . 3}$ | -2.2 | $\mathbf{- 6 . 8}$ |
| Net cash flow from operating activities | $\mathbf{1 9 . 8}$ | 8.9 | $\mathbf{1 2 1 . 2}$ |


| Investing activities |  |  |  |
| :--- | ---: | ---: | ---: |
| Gross investments in PPE | $\mathbf{- 5 3 . 7}$ | -59.1 | $\mathbf{- 1 3 1 . 6}$ |
| Disposals of PPE | $\mathbf{8 . 4}$ | 9.6 | $\mathbf{1 5 . 8}$ |
| Investments in subsidiary | $\mathbf{0 . 6}$ | -70.1 | $\mathbf{- 7 0 . 1}$ |
| Loans extended and repayments | $\mathbf{- 2 4 . 9}$ | -119.6 | $\mathbf{- 1 8 7 . 8}$ |
| Net cash flow from investing activities | -110.7 | $\mathbf{- 6 6 . 5}$ |  |
| Cash flow before financing activities | $\mathbf{2 9 . 9}$ | 139.5 | $\mathbf{1 2 2 . 4}$ |
| Financing activities | $\mathbf{- 1 0 . 6}$ | -9.3 | $\mathbf{- 9 . 3}$ |
| Borrowings raised and repaid | $\mathbf{- 0 . 1}$ | -1.8 | $\mathbf{- 1 . 8}$ |
| Dividends paid | $\mathbf{1 9 . 2}$ | 128.4 | $\mathbf{1 1 1 . 3}$ |
| Purchase of treasury shares | $\mathbf{- 5 . 7}$ | 17.7 | $\mathbf{4 4 . 7}$ |
| Net cash flow from financing activities |  |  |  |
| Change in liquid assets |  |  |  |

## Investing activities



* exclusive of enterprise value on Scan $A B$ acquisition


## Financial highlights

| EPS, diluted, EUR | $\mathbf{- 0 . 1 1}$ | 0.32 | $\mathbf{0 . 7 2}$ |
| :--- | ---: | ---: | ---: |
| Equity / share at 30 J une, EUR ${ }^{\text {1) }}$ | $\mathbf{8 . 1 2}$ | $\mathbf{7 . 9 9}$ | $\mathbf{8 . 3 6}$ |
| Equity ratio, \% | $\mathbf{2 8 . 3}$ | 29.4 | $\mathbf{2 9 . 3}$ |
| Average no. of shares, mill. | $\mathbf{3 9 . 3}$ | 38.4 | $\mathbf{3 8 . 8}$ |
| Productional investments, EUR million | $\mathbf{5 3 . 6}$ | 59.1 | $\mathbf{1 2 9 . 3}$ |
| Workforce on average | $\mathbf{7 5 3 6}$ | $\mathbf{7 9 3 2}$ | $\mathbf{7 8 4 0}$ |

${ }^{1)}$ Excluding minority interest in equity

## Equity ratio



## Financial targets

| EBTT | over 5\%of net sales | $1.0 \%$ | 2.6 \% |
| :---: | :---: | :---: | :---: |
| Return on equity | over 15\% | -2.3\% | 9.2 \% |
| Equity ratio | over 40\% | 28.3 \% | 29.3 \% |
| Dividend distribution | at least 30\%of net earnings |  | 37.7 \% |

## The future



## Share performance 08/2003-08/2008




