

# Comparable EBIT and cash flow improved – Denmark on loss

#### HKScan Group Q1-2/2015

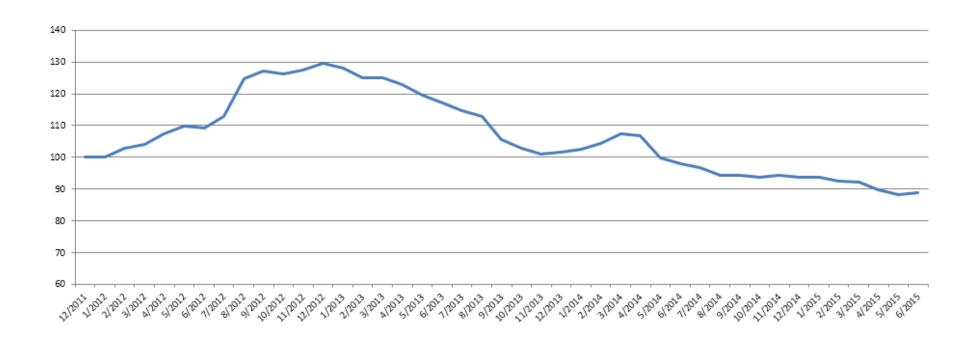
- Performance continued to recover
  - All market areas improved their comparable cash flow, and also comparable EBIT improved, except in Denmark
  - Balance sheet strengthened further
  - Financial expenses reduced significantly
  - Inventories and meat balance managed tightly
- Group's profitable growth strategy implementation advanced
  - Preparations for strategic investments proceeded
  - Sales office in Hong Kong established, General Manager for Asia appointed
  - Investments in innovation, brand and category work continue
- Business environment remained challenging
  - Political and economic uncertainty
  - Russian ban on meat import continues to cause over-supply and price pressure
  - Fierce competition in food retail tightened

#### **HKScan Group**

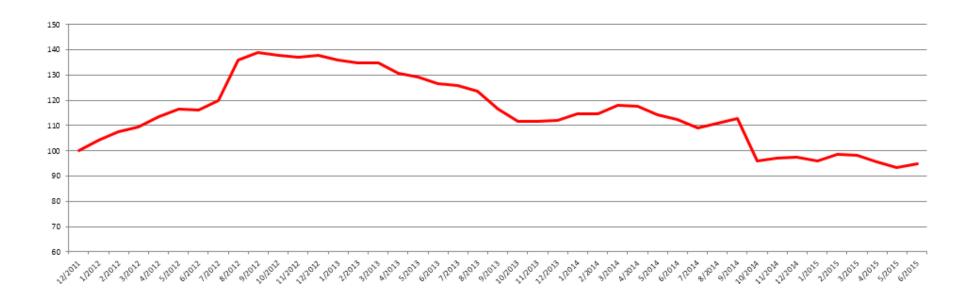
EUR million	Q2/2015	Q2/2014	Q1-Q2/2015	Q1-Q2/2014	2014
Net sales	474,8	501,7	940,8	967,1	1 988,7
EBIT	3,7	58,5	2,9	41,1	55,5
- % of net sales	0,8	11,7	0,3	4,2	2,8
Profit/loss before taxes	1,2	57,4	-1,9	41,1	51,2
- % of net sales	0,3	11,4	-0,2	4,2	2,6
Profit/loss for the period	1,0	59,3	-1,8	46,4	57,1
EBIT excl. non-recurring income and expenses	3,7	-1,1	2,9	-8,2	12,4
- % of net sales	0,8	-0,2	0,3	-0,9	0,6
Profit/loss before taxes, excl. non-recurring income					
and expenses	1,2	-2,2	-1,9	-8,2	8,2
- % of net sales	0,3	-0,4	-0,2	-0,8	0,4
EPS, EUR	0,01	1,10	-0,04	0,86	1,05
Return on capital emplyed (ROCE) before taxes, %			3,3	10,0	9,7
ROCE before taxes excl. non-recurring items, %			4,3	3,4	3,6
Net gearing, %			35,8	41,8	31,8



#### Feed basket – pork (12/2011 = 100)



#### Feed basket – poultry (12/2011 = 100)



#### **Market area Finland**

EUR million	Q2/2015	Q2/2014	Q1-Q2/2015	Q1-Q2/2014	2014
Net sales	195,5	199,5	389,0	378,7	787,2
EBIT	3,8	-12,7	7,4	-14,1	-4,5
- EBIT %	2,0	-6,4	1,9	-3,7	-0,6
EBIT excl. non-recurring items	3,8	-0,7	7,4	-2,2	8,9
- EBIT %	2,0	-0,4	1,9	-0,6	1,1

- Clear improvements in profit and cash flow continued
- Improved sales product mix and operational efficiency
- Market declining in general terms but own brands continued making progress
  - Decline in sales due to lower prices and volumes and weak BBQ season
- Modernization and investment in Outokumpu beef slaughterhouse completed, Mikkeli production facility and real estate purchased
- Acquisition of 50% stake in Paimion Teurastamo after the reporting period

#### **Product novelties in Finland**















#### **Market area Baltics**

EUR million	Q2/2015	Q2/2014	Q1-Q2/2015	Q1-Q2/2014	2014
Net sales	44,6	41,2	85,5	82,0	173,0
EBIT	2,6	1,8	2,5	2,0	2,8
- EBIT %	5,8	4,5	2,9	2,4	1,6
EBIT excl. non-recurring items	2,6	1,8	2,5	2,0	4,8
- EBIT %	5,8	4,5	2,9	2,4	2,8

- Growth in net sales, EBIT and cash flow
- Own brands, processed and seasonal products performed well
- Market improved slightly from the previous year and domestic market's overall demand was good but export market struggled.
- Estonia approved for exporting poultry to Hong Kong

#### **Product novelties in Baltics**













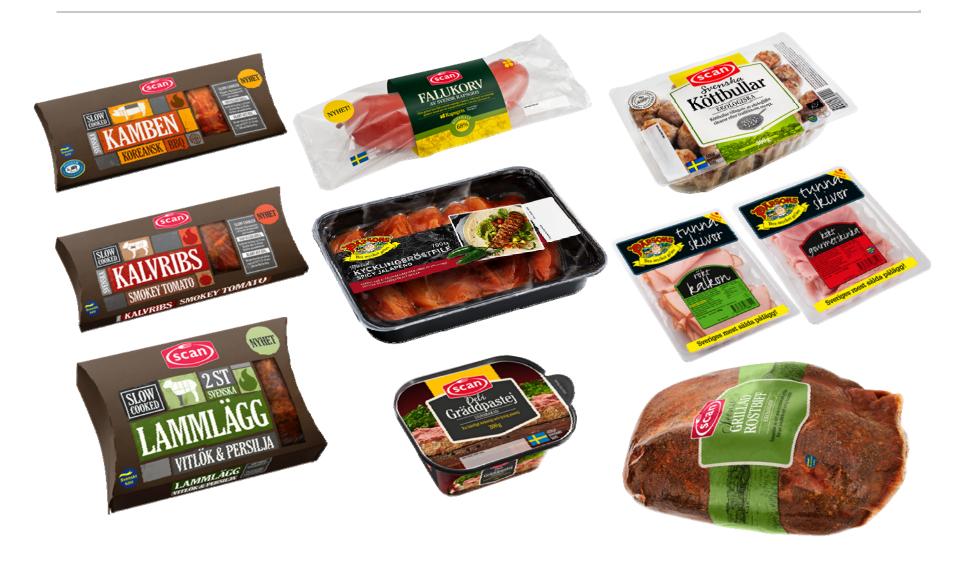


#### Market area Sweden

EUR million	Q2/2015	Q2/2014	Q1-Q2/2015	Q1-Q2/2014	2014
Net sales	208,3	232,7	410,4	443,1	911,0
EBIT	3,4	0,6	5,4	-11,4	1,7
- EBIT %	1,6	0,3	1,3	-2,6	0,2
EBIT excl. non-recurring items	3,4	1,5	5,4	-0,3	13,4
- EBIT %	1,6	0,6	1,3	-0,1	1,5

- Net sales declined as a result of lower volume and change in SEK exchange rate
- EBIT improved thanks to completed production restructuring and better product mix.
- Inventories reduced clearly
- Private labels continued to seize market share but HKScan gained some market share in some subcategories of processed meat. Own product development to be intensified further.
- Consumer demand for Swedish meat is on rise
- Cooperation with North European Oil Trade started: byproducts of bioethanol production utilized in pig feed

#### **Product novelties in Sweden**



#### **Market area Denmark**

EUR million	Q2/2015	Q2/2014	Q1-Q2/2015	Q1-Q2/2014	2014
Net sales	45,6	52,6	94,5	106,6	204,3
EBIT	-2,4	-6,0	-5,9	-6,7	-11,9
- EBIT %	-5,3	-11,4	-6,2	-6,3	-5,8
EBIT excl. non-recurring income and expenses	-2,4	-0,8	-5,9	-1,5	-4,4
- EBIT %	-5,3	-1,6	-6,2	-1,4	-2,1

- Market and competition continuously tough
- Fierce price competition in retail and lower volumes
- New production setup completed. Related cost savings start to materialize.
- Increase in sales and further operational cost savings targeted. Organization strengthened.

#### **Product novelties in Denmark**











### Purchase of the Mikkeli production facility and related real estate







# Investment in Outokumpu beef cutting area and part of slaughter line







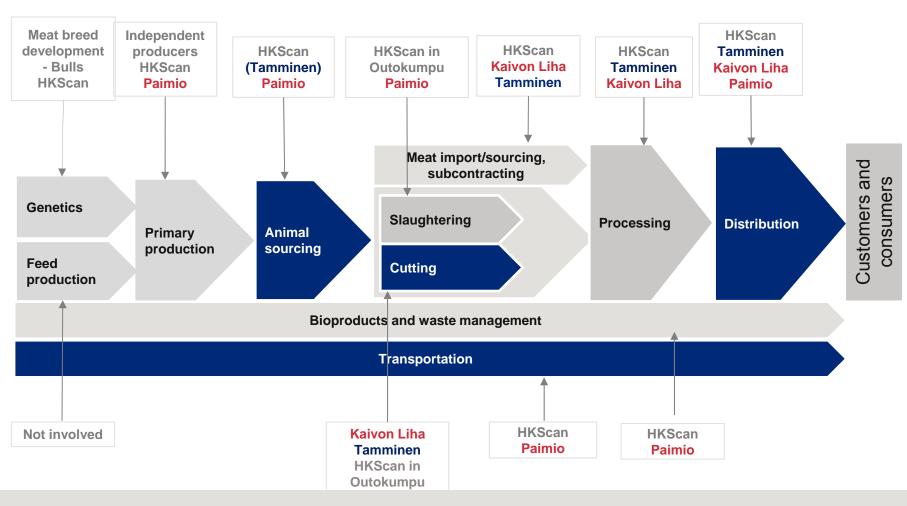
# **Acquisition of 50% stake in Paimion Teurastamo slaughterhouse**







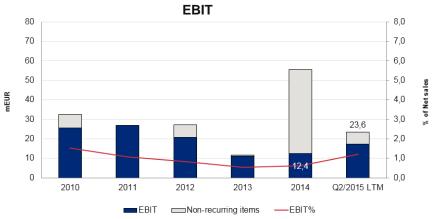
#### **Beef Value Chain**

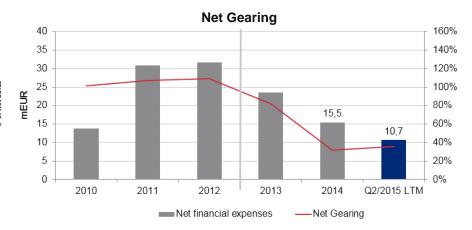


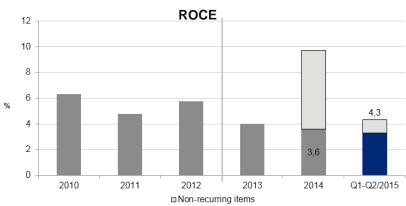


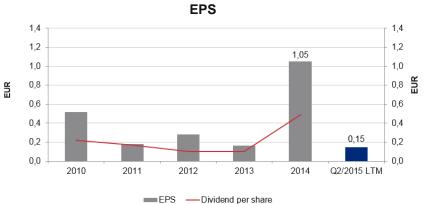
#### **Financial Performance**

EBIT (Operating Profit):	more than 4%
Return on Capital Employed:	greater than 12%
Net Gearing:	less than 100%
Dividend Policy	at least 30% of net profit

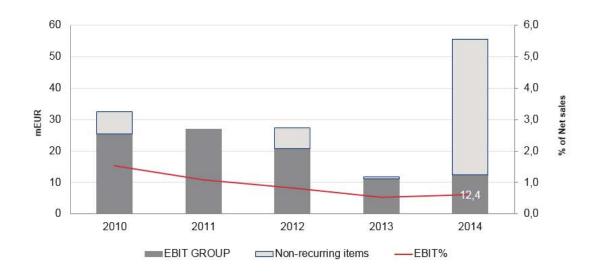


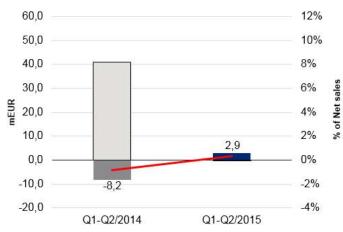




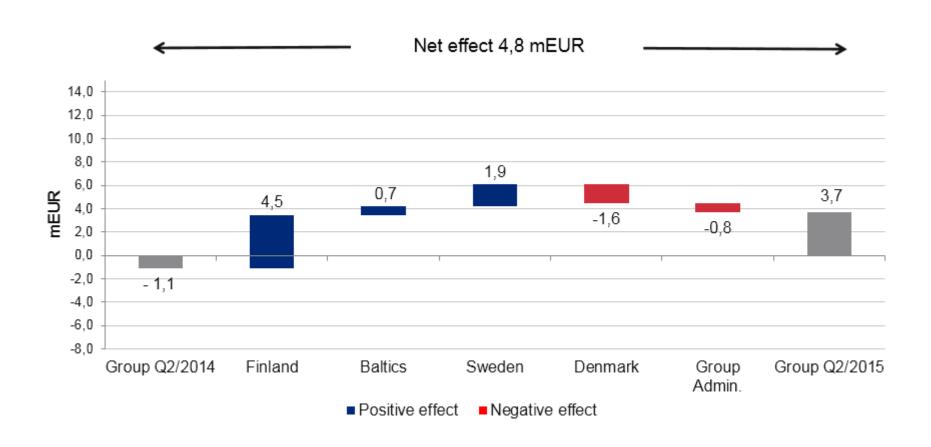


#### **Group EBIT development**



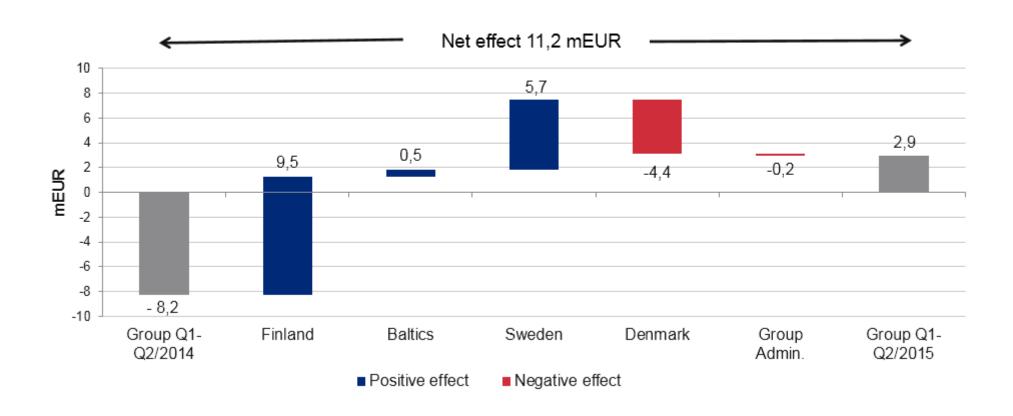


#### **Group EBIT**\*) Q2/2014 vs. Q2/2015



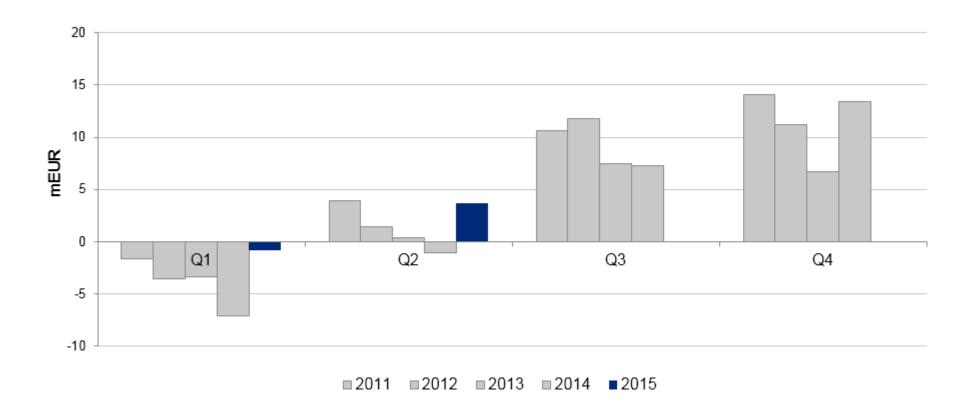
<sup>\*)</sup> Excluding non-recurring items

### **Group EBIT**\*) Q1-2/2014 vs. Q1-2/2015



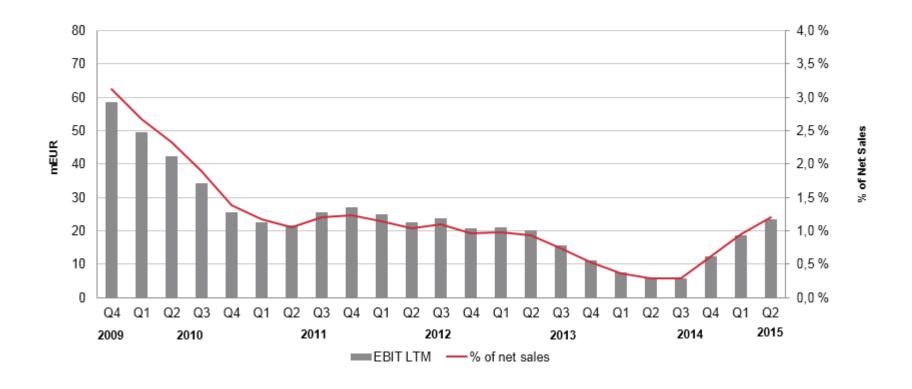
<sup>\*)</sup> Excluding non-recurring items

#### **Group EBIT**\*)

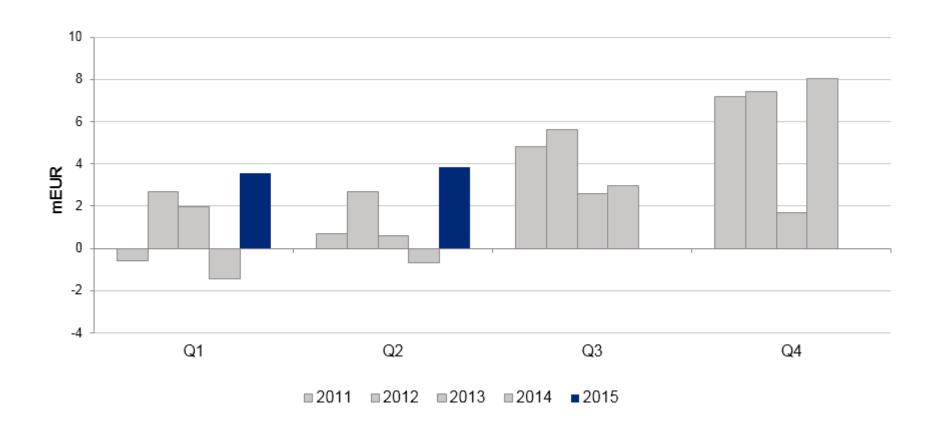


<sup>\*)</sup> Excluding non-recurring items

#### **Group EBIT last twelve months**

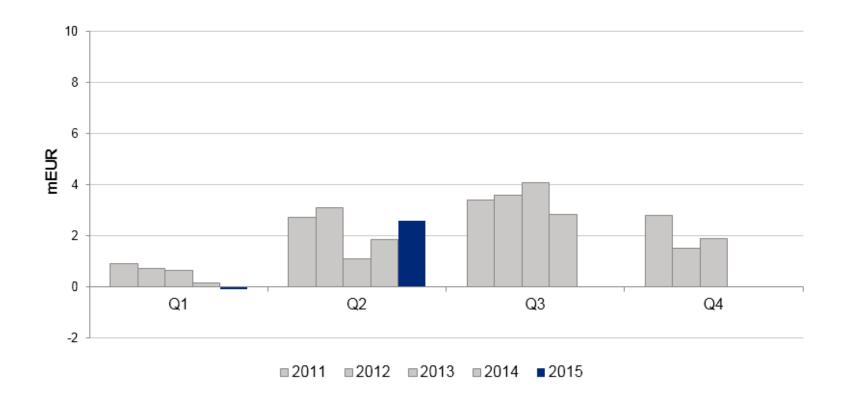


#### Finland EBIT\*)



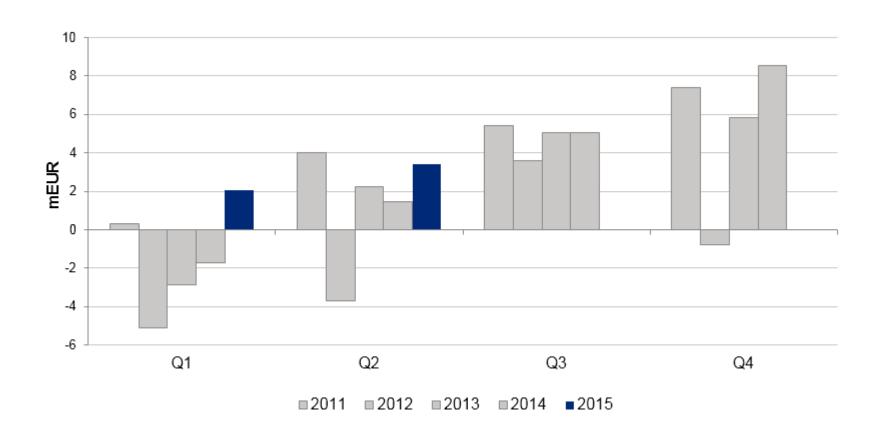
<sup>\*)</sup> Excluding non-recurring items

#### **Baltics EBIT**\*)



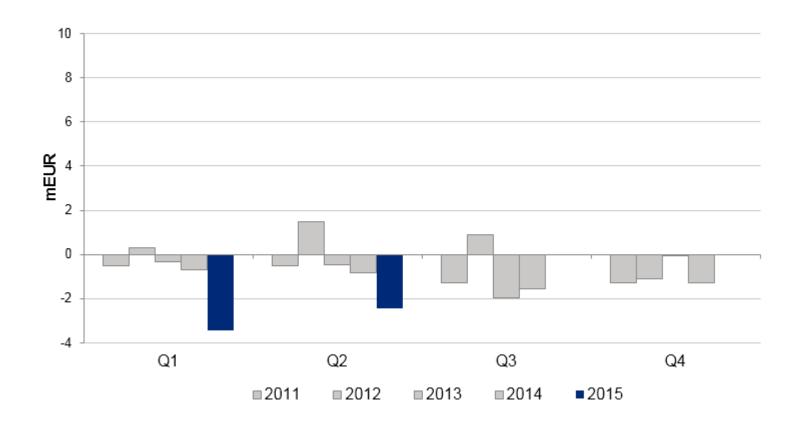
<sup>\*)</sup> Excluding non-recurring items

#### Sweden EBIT\*)



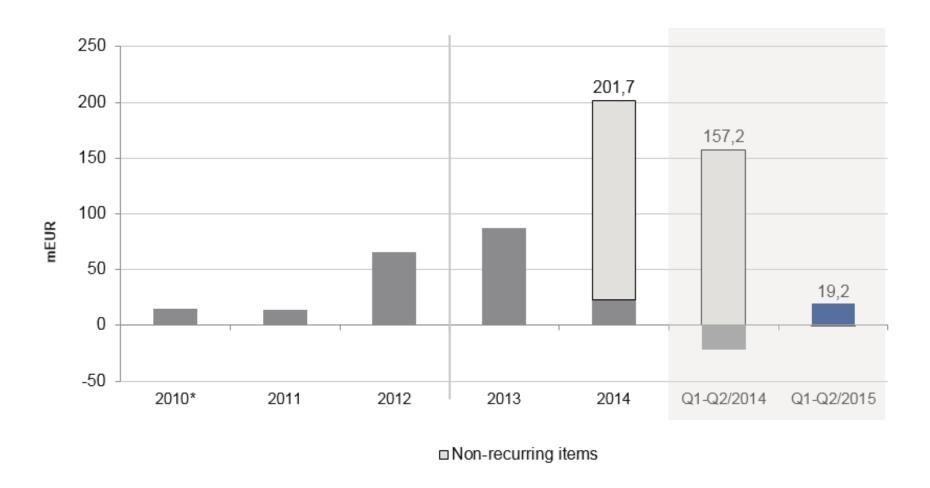
<sup>\*)</sup> Excluding non-recurring items

#### **Denmark EBIT**\*)



<sup>\*)</sup> Excluding non-recurring items

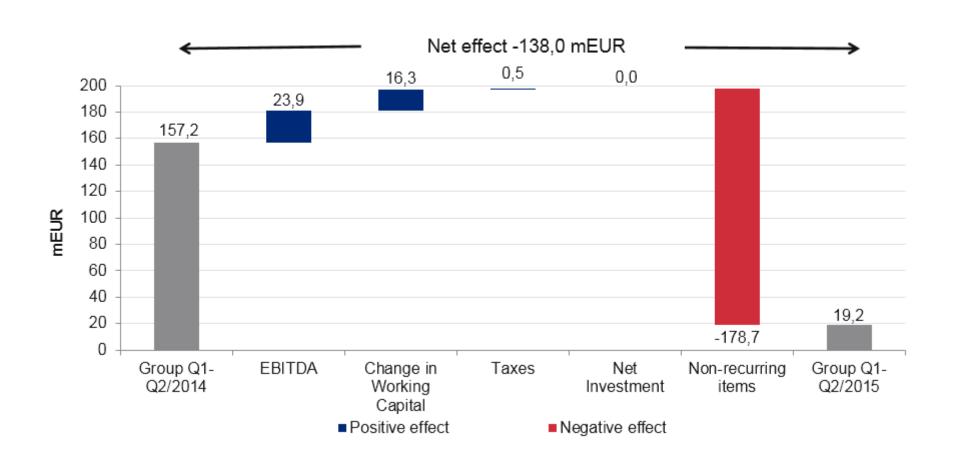
#### Group cash flow before debt service



<sup>\*)</sup> Excluding acquisition price of Rose Poultry A/S, EUR 23.4 million

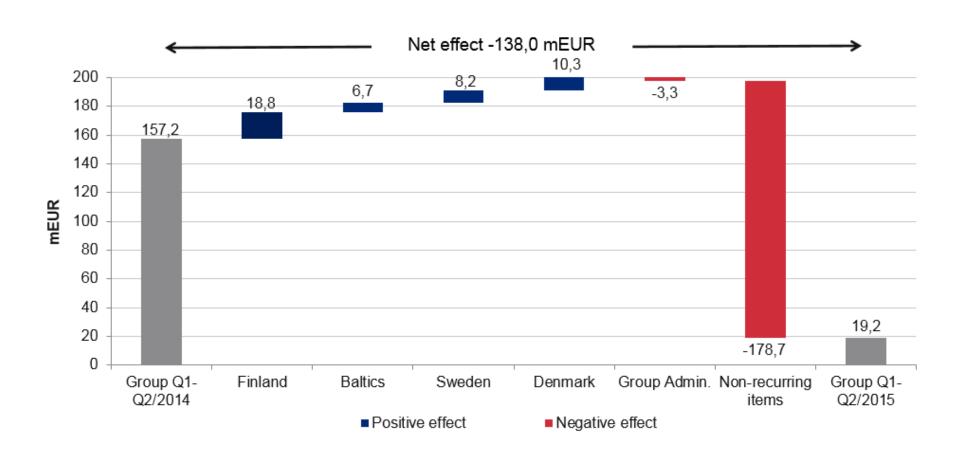
#### Group cash flow before debt service

Q1-2/2014 vs. Q1-2/2015

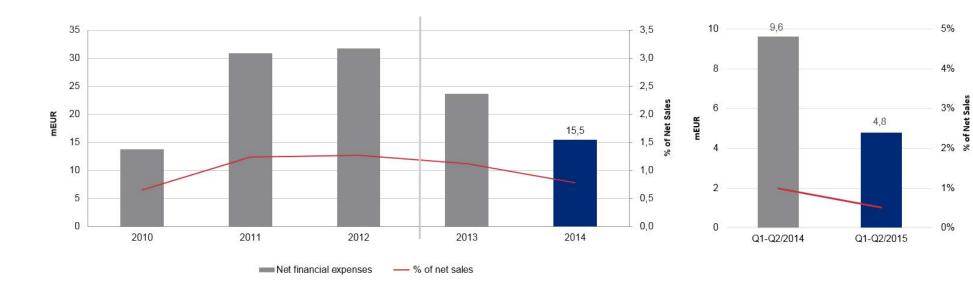


#### Group cash flow before debt service

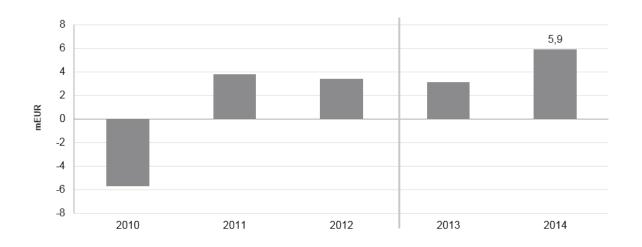
Q1-2/2014 vs. Q1-2/2015

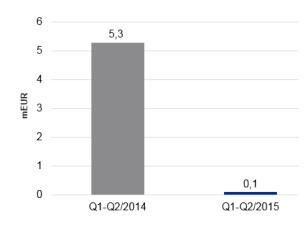


#### **Group net financial expenses**

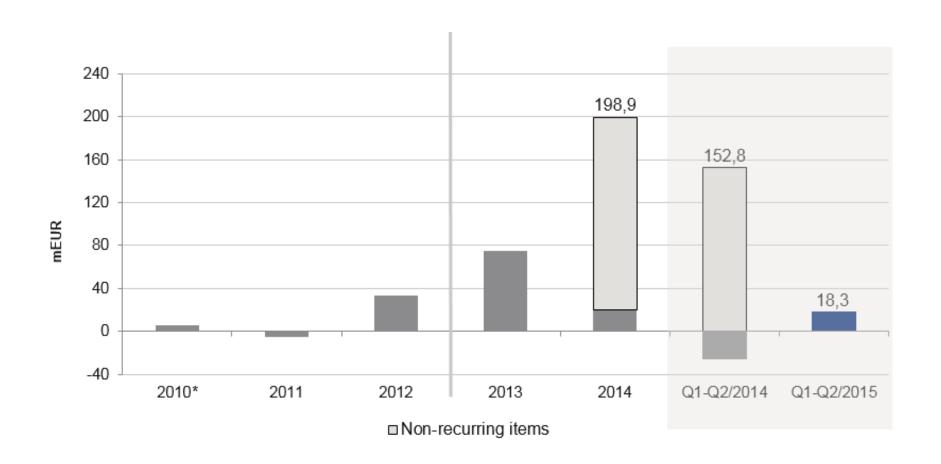


#### **Group income tax**



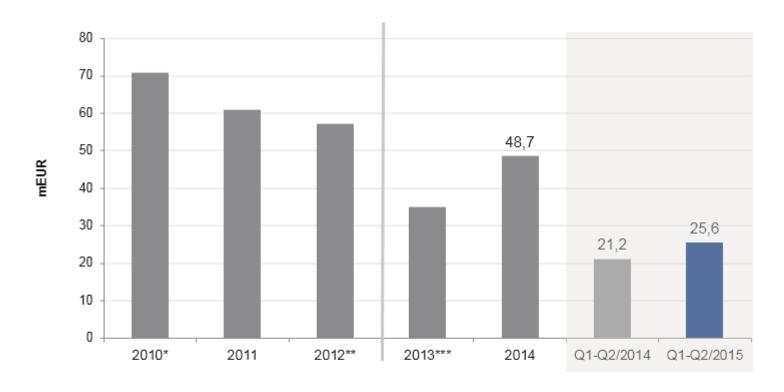


#### Group cash flow before financing



<sup>\*)</sup> Excluding acquisition price of Rose Poultry A/S, EUR 23.4 million

#### **Group investments**

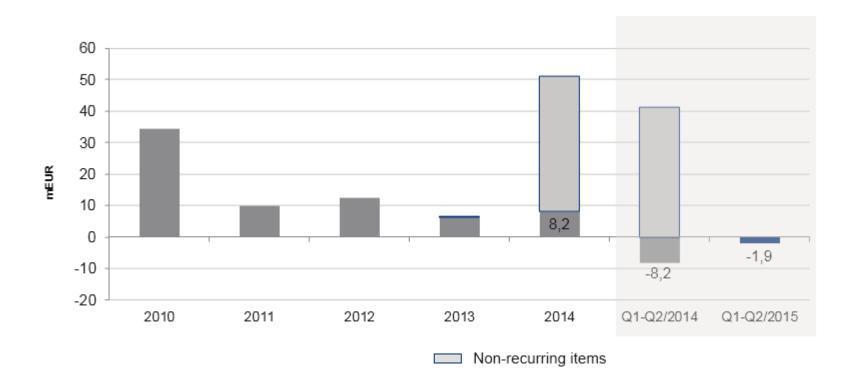


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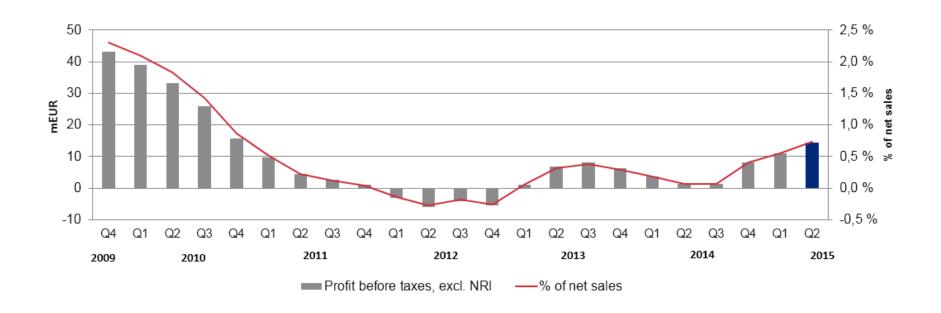
<sup>\*\*</sup> EUR 57.3 million excluding rebuild of the Vinderup plant EUR 19.3 million

<sup>\*\*\*</sup> EUR 35.0 million excluding rebuild of the Vinderup plant EUR 7.2 million

#### **Profit before taxes**

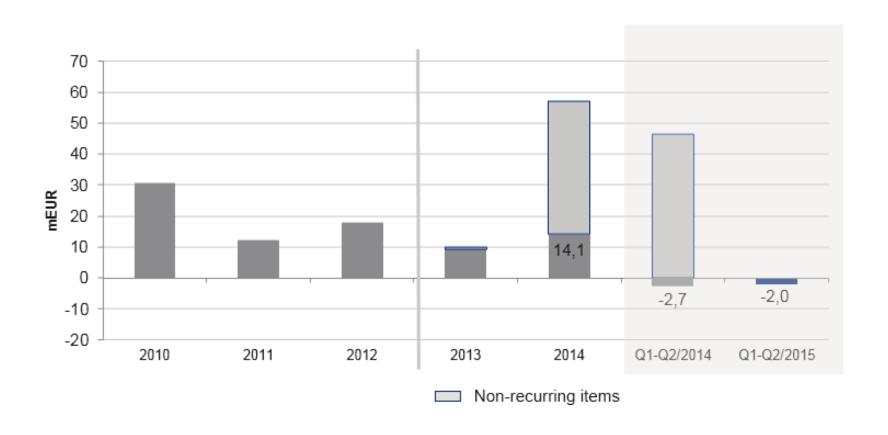


### Profit before taxes excl. non-recurring items, last twelve months\*)



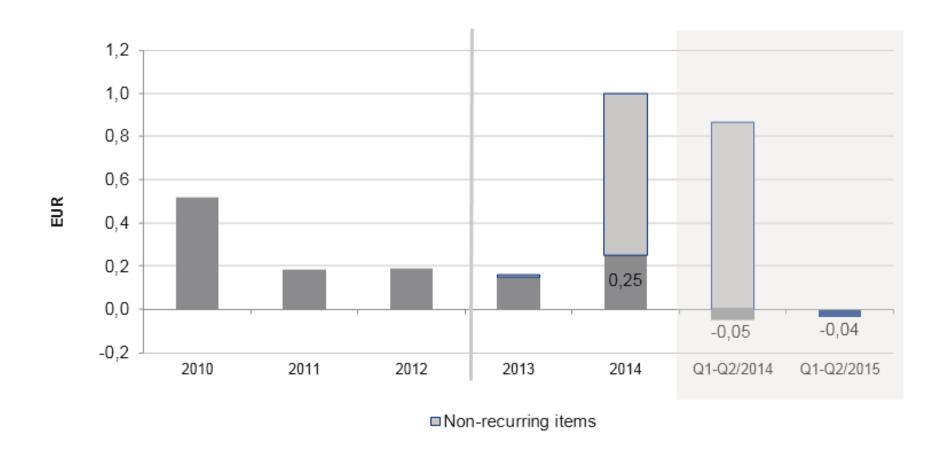
<sup>\*)</sup> Excluding Sokolów

#### Profit for the period\*)

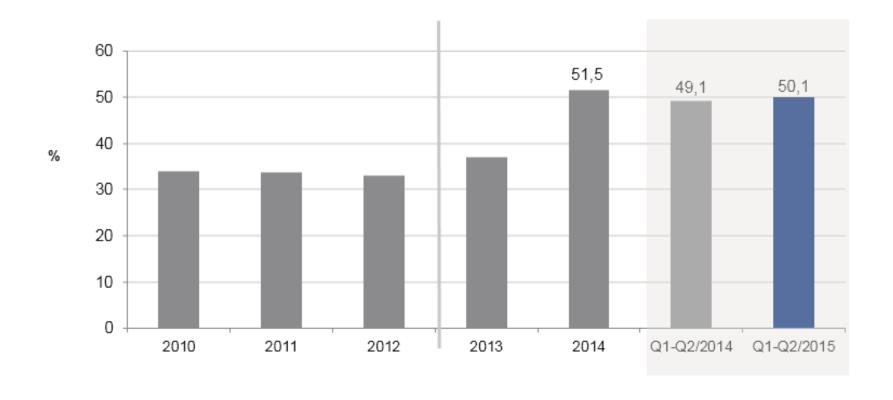


<sup>\*)</sup> Attributable to shareholders of parent company

#### Earnings per share (EPS)



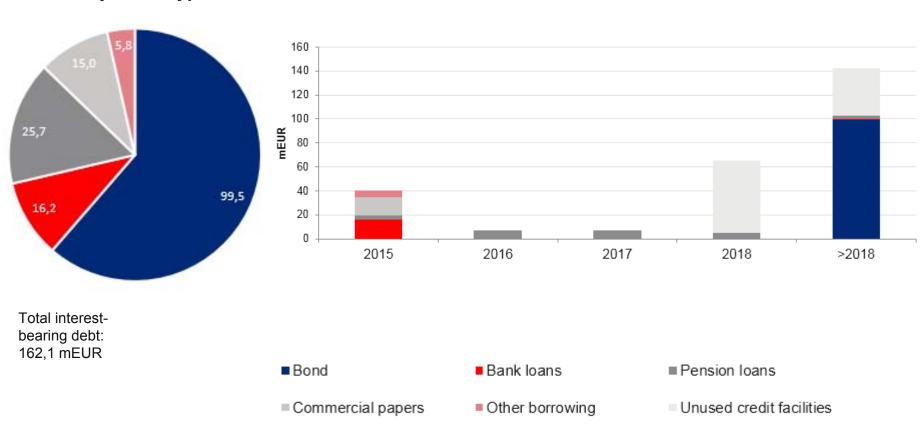
#### **Equity ratio**



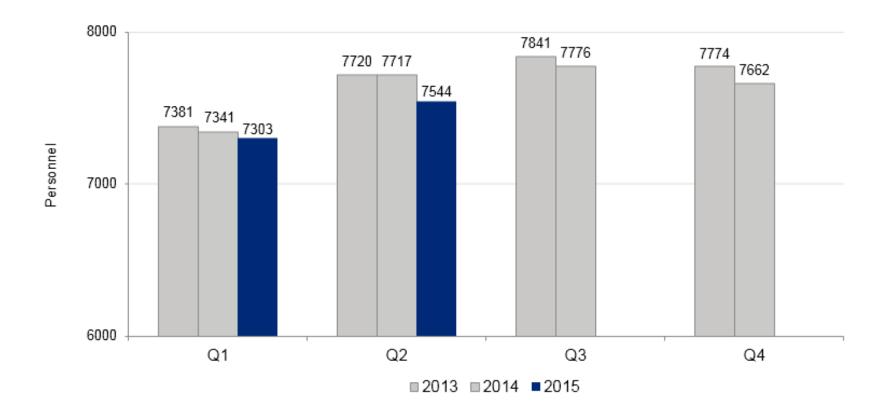
#### Interest-bearing debt and maturity structure



#### Maturity of Group's interest-bearing debt (EUR million)



#### **Group personnel**\*)



<sup>\*)</sup> End of month average

#### **Outlook for 2015 (unchanged)**

- HKScan expects operating profit (EBIT) excluding non-recurring items to improve from 2014, and anticipates the last quarter to be the strongest.
- HKScan expects the economic and demand outlook and, accordingly, sales price competition to remain tough in 2015. However, the Group's strategy work, restructuring and development programmes together with active sales margin management should contribute to better financial performance.

#### **Key figures**

EUR million	Q2/2015	Q2/2014	Q1-Q2/2015	Q1-Q2/2014	2014
Net sales	474,8	501,7	940,8	967,1	1 988,7
EBIT	3,7	58,5	2,9	41,1	55,5
- EBIT %	0,8	11,7	0,3	4,2	2,8
EBIT excl. non-recurring items	3,7	-1,1	2,9	-8,2	12,4
- EBIT %	0,8	-0,2	0,3	-0,9	0,6
Profit before taxes	1,2	57,4	-1,9	41,1	51,2
Profit for the review period	1,0	59,3	-1,8	46,4	57,1
EPS, EUR	0,01	1,10	-0,04	0,86	1,05
Cash flow before debt service	19,7	180,9	19,2	157,2	201,7
Cash flow before financing activities	22,2	183,6	18,3	152,8	198,9
ROCE before taxes, %			3,3	10,0	9,7
Net debt			150,4	185,0	141,5
Net gearing, %			35,8	41,8	31,8
Employees, end of month average			7 544	7 717	7 662

